

COUNCIL

Te Kaunihera o Te Whare Wānanga o Waitaha

Minutes

Date	Wednesday 31 March 2021
Time	4.20 pm
Venue	Council Chamber, Level 6 Matariki
Present	Ms Sue McCormack (Chancellor), Professor Cheryl de la Rey (Vice-Chancellor), Mr Peter Ballantyne, Ms Liz Bond, Ms Rachael Evans, Ms Kim Fowler (via Zoom), Ms Keiran Horne, Professor Roger Nokes, Mr Warren Poh, Ms Gillian Simpson, Mr Shayne Te Aika.
Apologies	Mr Steve Wakefield (Pro-Chancellor).
In Attendance	Ms Adela Kardos, General Counsel/Registrar and Council Secretary Professor Catherine Moran, Deputy Vice-Chancellor (Academic) Professor Ian Wright, Deputy Vice-Chancellor (Research) Mr Keith Longden, Executive Director, Planning, Finance and IT Mr Paul O'Flaherty, Executive Director, People, Culture and Campus Mr Richmond Tait, Director of Finance Mrs Raewyn Crowther, University Council Coordinator
REGISTER OF INTEREST	Corrections and updates were to be supplied to the Registrar.
CONFLICTS OF INTEREST	Rachael Evans noted that she was contracted to lecture in the School of Law and therefore had a perceived conflict in relation to the item on the disestablishment of the College of Business and Law. As the proposal did not address academic staffing this was not considered to be a conflict.
MINUTES	The minutes of the meeting held on 24 February 2021 were approved and signed as a correct record. The minutes of the special meeting on 15 March 2021 were approved as a true and correct record.
MATTERS ARISING	There were no matters arising.

**FROM THE
CHANCELLOR**

Chancellor's Meetings

The list of Chancellor's meetings was noted.

Moved

That: Council note the report on the Chancellor's meetings.

Carried

Election for Academic Staff Member of Council

The Chancellor noted the election of Professor Jack Heinemann as the Academic Staff Member of Council. Professor Heinemann would be completing the term vacated by Professor Nokes for a period of two years four months, to 31 July 2023.

Degrees Conferred in Absentia

Ms McCormack advised Council of the schedule of degrees to be awarded in absentia following approval by Council. The names of the graduates would be entered into the public record.

Moved

That: Council approve the degrees awarded in absentia for the public record.

Carried

**FROM THE VICE-
CHANCELLOR**

Monthly Report

The Vice-Chancellor commented on a number of matters:

- Term One was almost complete with all but one week spent in Covid-19 alert level one.
- There had been higher than expected domestic enrolments but TEC funding was likely to cover this growth, to be confirmed in May. Resourcing needs in areas of high growth would then be addressed in the budget review to take place mid-year.
- There had been a 24% increase in Māori enrolments and the challenge would be to retain these students, especially once the borders opened.
- UC had been contributing to the Greater Christchurch Partnership 2050 through the Knowledge Commons to embed academic knowledge into the strategic planning for the region.
- An event arranged by Dr Jarrod Gilbert to discuss policing today had been well attended.
- EducationNZ had presented to SLT suggesting a long recovery period would be needed and that former levels of international enrolment may never return. A recovery plan was to be developed across the sector with multiple enrolment options. NZ was now regarded as "fortress NZ" by young students who were at lower risk from the effects of COVID-19 and they were enrolling in numbers in places like the UK rather than delaying their education. This would be factored into budget discussions.
- Graduation ceremonies in April would follow the traditional format but changes would be considered for future events, such as an assembly point for the procession that avoided crossing main roads.

In discussion it was noted that:

- The success in enrolment growth was congratulated.
- The differing support needs of this cohort of students was being addressed.
- More was possible to achieve within the Lincoln University partnership once the relationship and trust was built.

Moved

That: Council note the Vice-Chancellor's Monthly Report.

Carried

FROM THE ACADEMIC BOARD

Academic Board Report and College of Business and Law Disestablishment

Professor Matthew Turnbull joined the meeting to present the report of the Academic Board, noting that most of the discussion at the meeting had centred on the proposal to disestablish the College of Business and Law. There had been strong support in principle for independent units to be established noting that the fine details were not yet available. It was agreed that the two groups had distinct cultures and should therefore go their separate ways, especially given the joint College approach had been tried and found not to work.

The Chancellor noted that the Academic Board had been evenly split on the proposal to merge the Schools in 2016. The Vice-Chancellor noted that it was unusual nationally and internationally to have this model, with long-established law schools having an identity. Neither school had grown in stature since the merger which had not been supported by the law school in its entirety. Separation would allow each of the schools to pursue a new academic vision.

Professor Neil Boister, Head of School of Law and Professor Paul Ballantine, Head of the Business School, were invited to the table for their input.

Professor Boister noted that:

- The School needed to split to build its identity.
- Many development opportunities would open up in areas such as micro-credentials.

Professor Ballantine noted that:

- With being part of the College of Business and Law there was an assumption made of the type of law taught.
- The School of Law had felt the merger was a strategic error from the start which had diminished the status of the school.
- The School of Law had disappeared in the eyes of the profession.
- The merger had been an administrative convenience.
- The structure of the degrees in law and business were different.

In discussion it was noted that:

- The practicalities of the disestablishment were still to be determined but the proposal would have little impact on the bottom line.
- The key reasons for merging in 2016 seemed to be the same reasons for now disestablishing the College.
- Disestablishment would enable clarity of roles; the current structure had a complex and unusual management arrangement. It was noted that the Academic Board was looking at the roles of Dean and PVC. A single head would provide academic and operational leadership.
- This proposal could lead to other College structure reviews.
- There was a need to make academic decisions to aid the strategy and deal with some historic issues.

Moved

That: Council

- i) *note the report of the Academic Board;*
- ii) *approve the motion passed by the Academic Board regarding support for the academic case, in principle, for the disestablishment of the College of Business and Law and the reconstitution of the Business School and the School of Law as standalone units.*

Carried

PUBLIC EXCLUDED Moved
MEETING

That: the public be excluded from the following parts of the proceedings of this meeting, namely:

	General Subject Matter	Reason for passing this resolution in relation to each matter	
4.0	Minutes of the meeting held on 24 February 2021 and the Special Council meeting of 15 March 2021, held with the public excluded.	These items concern matters that were previously dealt with during proceedings of Council from which the public was excluded.	
5.0	Matters arising from those minutes	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
6.0	From the Chancellor		
6.1	Emeritus Professor Nomination	To protect the privacy of natural persons.	7(a)
6.2	Council Work Plan	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(f)(i) 7(h)
6.3	Report from the Honours and Appointments Committee	To protect the privacy of natural persons.	7(a)
6.4	Report from the UCTF/UCF Transition Steering Committee	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)

7.0	From the Vice-Chancellor		
7.1	The Vice-Chancellor's verbal report	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
8.0	From the Audit & Risk Committee		
8.1	Draft minutes ARC meeting 15 March 2021	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
8.2	2020 Annual Report and ancillary papers	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
8.3	Internal Audit Reports	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
9.	From the Finance, Planning and Resources Committee		
9.1	Draft minutes FPRC meeting 15 March 2021	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
9.2	Future of Dovedale	To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h)
9.3	CLV Sale Process Update	To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h)
9.4	Canterbury Museum Resource Consent	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
10.0	Other Business		
10.1	IT Transformation Project Report	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
11.0	General Business	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)

and that staff identified by the Chancellor and Vice-Chancellor as having knowledge relevant to particular matters to be discussed be permitted to remain at this meeting. This knowledge would be of assistance in relation to the matters discussed, and was relevant because of their involvement in the development of the reports to Council on these matters.

Carried

RETURN TO PUBLIC MEETING

Council returned to public meeting at 6.29pm and confirmed for the public record:

- The award of the title of Emeritus Professor to Professor Roger Nokes.
- The Annual Plan for 2020
- The Commentary on the Annual Plan
- The Audit Opinion.
- The Letters of Representation.

**GENERAL
BUSINESS**

The Chancellor noted that Council member Kim Fowler was representing UC at the New Zealander of the Year Awards in Auckland.

It was then noted that this was Professor Roger Nokes final Council meeting and his long and significant contribution to the work of the Council was acknowledged.

The meeting ended at 6.30pm.

NEXT MEETING

The next meeting was scheduled for 4.00pm on Wednesday 28 April 2021.

SIGNED AS A CORRECT RECORD: _____

DATE: _____